

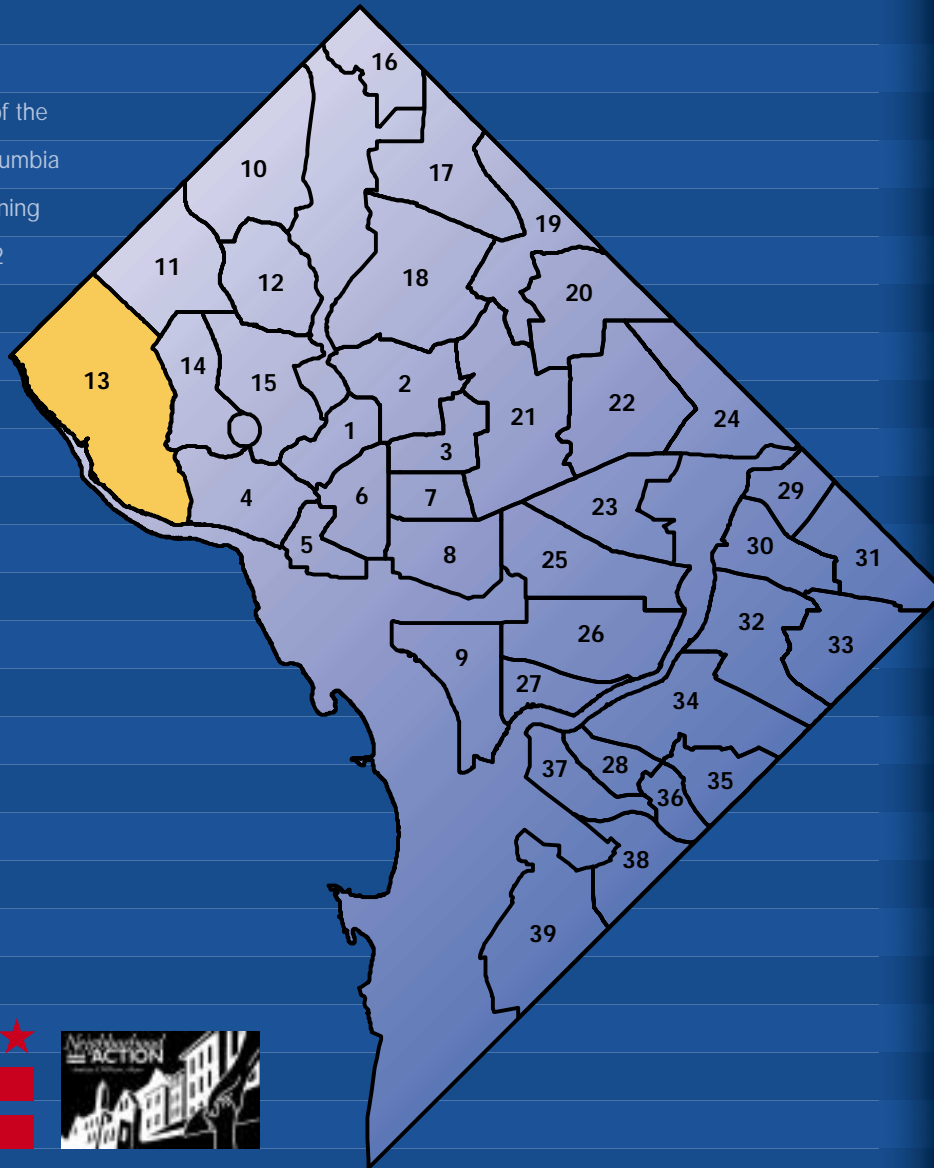
# Neighborhood Cluster

# 13

## District of Columbia Strategic Neighborhood Action Plan

Prepared by

Government of the  
District of Columbia  
Office of Planning  
Summer 2002



GOVERNMENT OF THE DISTRICT OF COLUMBIA, ANTHONY A. WILLIAMS, MAYOR



Foxhall Crescents  
Foxhall Village  
Georgetown Reservoir  
Palisades  
Spring Valley  
Wesley Heights

## Acknowledgments

*The following people and groups  
deserve special recognition for the  
time they dedicated to developing  
this plan for Cluster 13:*

Advisory Neighborhood Commissions 3D and 2E

Cluster 13 Neighborhood Steering Committee

Foxhall Community Citizens Association

George Washington University (GWU)—Mount  
Vernon College, Office of the Executive Dean

Palisades Citizens Association

The Residents of Foxhall Crescents, Foxhall  
Village, Georgetown Reservoir, Palisades, Spring  
Valley, and Wesley Heights

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Cover: Typical neighborhood street in  
Foxhall Village

	Letter From the Mayor	2
	Letter From the Director	3
1	<b>Introduction</b>	5
	Neighborhood <i>Action</i>	
	Strategic Neighborhood Action Plan	
	The Comprehensive Plan	
2	<b>State of the Cluster</b>	7
	A Message From Your Neighborhood Planner	
	Cluster 13 Neighborhoods	
	Physical Characteristics and Assets	
	Demographics	
	Recent Neighborhood Activity	
3	<b>Developing Your SNAP</b>	13
	Citizen-Driven Process	
	Cluster Priorities	
	Agency Commitment Highlights	
4	<b>The Action Plan</b>	17
	Understanding the Plan	
	Agency Responses to Citizen Priorities	
5	<b>Other Neighborhood Initiatives</b>	41
	Overview	
6	<b>What Happens Now</b>	45
	Progress Updates to Your SNAP	
	Implementation of Citizen-Driven Actions	
	Role of Your Neighborhood Planner	
	<b>Appendix A: Reference Materials</b>	47
	<b>Appendix B: Action Plan Partners Abbreviations</b>	48

## Table of Contents

## Letter From the Mayor



Dear Resident,

I am very proud to present the Strategic Neighborhood Action Plan (SNAP) for your Neighborhood Cluster. I personally want to congratulate all the citizens, the citizen and civic associations, the faith community, the Advisory Neighborhood Commissioners, the businesses, and others that helped shape this plan.

I have personally reviewed these plans and am struck by the tremendous amount of work, thought, and commitment that went into their preparation. I value these SNAPs as a way to communicate directly with you, the residents and stakeholders of this marvelous city.

What began at the city-wide level with the first and second Citizen Summits in 1999 and 2001 has been expanded at the neighborhood level through the Neighborhood Planning, Neighborhood Service, and Neighborhood Outreach efforts—all part of the overall Neighborhood *Action* program. Through this triad, I have heard your concerns and priorities directly and have taken measures to respond.

This Strategic Neighborhood Action Plan is not just words on paper. Every agency in my administration has reviewed these plans to see how they might contribute to advancing the priorities and objectives you outlined here. As you know, this was a tough budget year. I instructed agencies to preserve their commitments to addressing your priorities, as they assessed how and where to trim their budgets. What's more, additional funding was provided to specifically accomplish a number of important neighborhood priorities articulated through the SNAPs across the city. This approach includes funding to install an additional 600 litter cans across the city; hire an additional Fire Inspector for every Ward; add another staff person under the Clean City Administrator, who will further the goal of neighborhood cleanliness; hire additional Historic Preservation staff to review projects in historic areas; and more. While not every priority was met, such changes signal tangible evidence of my belief that the business of government starts with the business of the people.

This SNAP document is a first of its kind. It is the first time a major city has coordinated a plan with every neighborhood in the city in a single year. It is the first product of many that will provide citizens with a record of how this government will directly respond to your priorities.

I am excited about this SNAP document and about what it signals for the future of our neighborhoods and our city. I look forward to working with you, my agencies, and other stakeholders to implement the many significant priorities you have identified here. Congratulations, and now the work begins.

Sincerely,

Anthony A. Williams  
Mayor

Dear Resident,

Enclosed is your Neighborhood Cluster's Strategic Neighborhood Action Plan (SNAP). I want to personally thank all who contributed to developing this plan and congratulate them for their hard work. Many in your neighborhood devoted considerable time identifying strategies to improve the quality of life in your neighborhood. This effort has helped us—the District government—better partner with you to make concrete improvements in our communities.

Your SNAP is a new kind of "plan for action" because it will not simply sit on a shelf. It is a document that lists key commitments by agencies and includes a timeline for implementation. It is a document whereby the commitments will be tracked by the Mayor's Office of Neighborhood *Action* to ensure that they are followed through to completion. It is an action plan and a foundation of our city's budget.

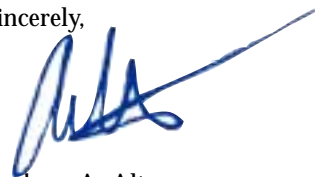
With the same level of deep commitment in developing this plan, I urge you—neighborhood groups, the faith community, businesses, nonprofits, Advisory Neighborhood Commissioners, and others—to help implement the remaining actions. While I know many of you have been active in your neighborhoods for years, implementing specific actions in this plan will help unite government and citizen efforts through its goal of addressing specific priorities identified by your neighbors.

Our work with you in your neighborhoods has just begun! Your Neighborhood Planner, Robert Collins, who helped develop this SNAP, will continue to work with you and the District's Department of Transportation (DDOT) on the Ward 3 Traffic Policy Committee. Several other activities he will be conducting over the next year include initiating a Strategic Development Plan for the Friendship Heights and Tenleytown corridor along Wisconsin Avenue and helping to initiate a Building and

Land Regulation Task Force for Ward 3, as part of the Neighborhood *Action* Team.

I look forward to our continued work with you in your Neighborhood Cluster. Thank you and congratulations once again for all your hard work and dedication in developing this SNAP.

Sincerely,



Andrew A. Altman  
Director, Office of Planning

## Letter From the Director





## Neighborhood Action

Three years ago, Mayor Williams's administration developed a new framework for how the District government would work together with citizens and other partners to make good decisions and to improve our city. This framework was the start of *Neighborhood Action*. The mission of *Neighborhood Action* is to empower citizens to improve their communities by mobilizing and coordinating the resources of government, businesses, nonprofits, the faith community, neighborhood leaders, and the citizens themselves. *Neighborhood Action* has held four Citizen Summits: one in November 1999, a follow-up in January 2000, one in October 2001, and another in December 2001. There were also two Youth Summits to hear from our younger residents. At those public forums, citizens shared their priorities for the city, which helped redefine our District government's priorities at the city-wide level.

It was also realized, however, that there was much work to be done at the neighborhood level. As part of

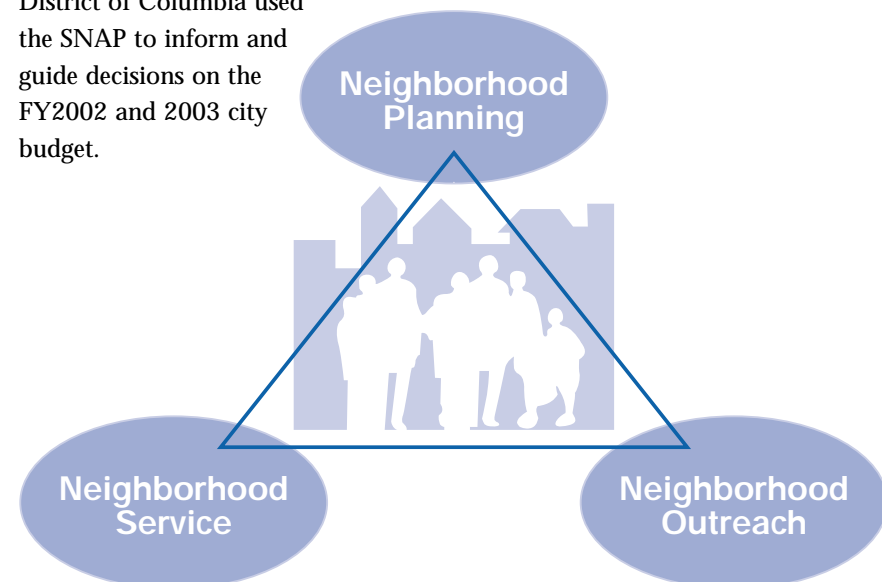
*Neighborhood Action*, the *Neighborhood Action Triangle* was created—three neighborhood initiatives aimed to identify and then solve neighborhood-specific issues. They are the *Neighborhood Service Initiative*, the *Neighborhood Outreach Program*, and the *Neighborhood Planning Initiative*. **Neighborhood Service** addresses recurring service delivery problems that require the coordinated involvement of more than one agency. **Neighborhood Outreach** holds public meetings, town halls, “coffee with the Mayor,” and other meetings to ensure that this administration stays connected to neighborhood issues. **Neighborhood Planning** has been working with citizens to identify top priority issues and to develop Strategic Neighborhood Action Plans (SNAPs) for each of the 39 Neighborhood Clusters in the city.

## Strategic Neighborhood Action Plan

This document is the SNAP for your Neighborhood Cluster. Citizens, citizen groups, businesses, the faith community, Advisory Neighborhood Commissioners, and others helped

develop this plan with the *Neighborhood Planning Initiative* located in the DC Office of Planning (OP).

The SNAP is part of *Neighborhood Action*, which is Mayor Williams's initiative to reengage citizens in the governance of their city and to establish a vision, priorities, and action for your Neighborhood Cluster. For the first time in the District, the SNAP provides residents a process to articulate and begin addressing many of the neighborhoods' most pressing challenges. The government of the District of Columbia used the SNAP to inform and guide decisions on the FY2002 and 2003 city budget.



# Introduction

# 1



Unlike the long-range goals of the Comprehensive Plan, the SNAP identifies near-term goals (i.e., goals for a 2-year period). Through a series of community workshops and steering committee meetings, community stakeholders identified the priority areas of the Cluster 13 SNAP: Residential Development Controls; Traffic Management and Enforcement; and Environment, Green Space, Trees, Wildlife, and Noise Pollution. These three priorities and the actions recommended to address them reinforce several community concerns identified in the Ward 3 plan. Progress on each action committed to by a District agency will be tracked through annual status reports by the Office of Neighborhood Action.

Although the SNAP is an independent planning document not tied to the Comprehensive Plan, it could inform residents about how the Comprehensive Plan is updated in the future. Currently, the Mayor and Council are appointing a Comprehensive Planning Task Force representing a broad cross-section of stakeholders to work

with the Office of Planning as it undertakes a review of the current plan and planning process.

### The Comprehensive Plan

Throughout the SNAP process, residents asked, “How do Strategic Neighborhood Action Plans relate to the Comprehensive Plan?” While both documents outline a vision for neighborhoods and include concrete and identifiable goals for your community, there are differences in how they are used by District agencies and what the immediacy is of their effect on your neighborhood.

The *Comprehensive Plan for the National Capital* is a long-range (20 years) general policy document that provides overall guidance for the future planning and development of Washington, DC. District agencies use this document as a guide to ensure that their actions reinforce the long-term goals of the city. The Comprehensive Plan was first proposed by the Mayor and adopted by the Council in 1984 and 1985, respectively. Amendments to the plan are proposed by the Mayor and approved by

the Council every 4 years. The plan has been amended in 1989, 1994, and 1998. The plan includes both local and Federal elements and is the only planning document mandated by the Home Rule Act. There are 10 local elements, which together are usually referred to as the “District of Columbia Comprehensive Plan”: General Provisions, Economic Development, Housing, Environmental Protection, Transportation, Public Facilities, Urban Design, Downtown Plan, Human Services, and Land Use.

The Ward 3 plan—one part of the goals for the Comprehensive Plan—establishes a vision for Ward 3 over 5 years (1999-2004) and highlights nine focus areas. Major themes for all Ward 3 neighborhoods include protecting residential neighborhoods, controlling redevelopment, preserving and promoting cultural and natural amenities, preserving the historic character, and sharing the burden of city-wide issues.



## A Message From Your Neighborhood Planner

As your Neighborhood Planner, my job has been to guide residents and stakeholders of Cluster 13 through the neighborhood planning process. The goal of this process was to facilitate a citizen-driven effort to identify neighborhood priorities to help guide District agencies, nonprofits, and others to improve the quality of life in your neighborhood. Together, we have produced your first Strategic Neighborhood Action Plan. This effort has truly been a monumental achievement!

This task has not been easy, considering the complexity of your priority issues. Cluster 13, like most of Ward 3, is dealing with difficult issues that don't have quick fixes. These issues include traffic congestion and development controls. Many of you feel that the District has long neglected these issues, does not have proper enforcement mechanisms, and has not had the proper resources to deal with them

effectively. This document clearly articulates these issues and will be used to begin to articulate a plan of action for addressing many of them.

Historically, I know that many of you have taken the initiative to create change and not wait for the government to try to fix these issues. This approach also applies to the SNAP, and we know that you have not waited for this document to be published before taking on these tough issues. For example, one of the top priorities for Cluster 13 is Traffic Management and Enforcement. Starting last summer, following the Mayor's Ward 3 Traffic Summit, citizens requested that the DDOT and the Metropolitan Police Department (MPD) form a Ward 3 Traffic Policy Committee. This committee was charged with working on the many transportation-related issues in Ward 3 and improving communication channels between the city government and the citizens. This committee has proven to be very useful, and things are changing because of your hard work.

Finally, I would like to recognize the tremendous commitment and dedication of those who participated in this planning process. Cluster 13 is fortunate to have so many energetic and concerned citizens. Your fellow citizens and neighbors should be proud of the plan that you helped create. I look forward to continuing to work with you and your community to implement the actions outlined in this plan and to achieve the vision for safe, livable, and vibrant neighborhoods throughout the District of Columbia.

So that you will better understand what makes your Neighborhood Cluster unique, the following sections describe both the positive and negative conditions found in your communities, including demographics, recent activity in your neighborhood, and physical characteristics.

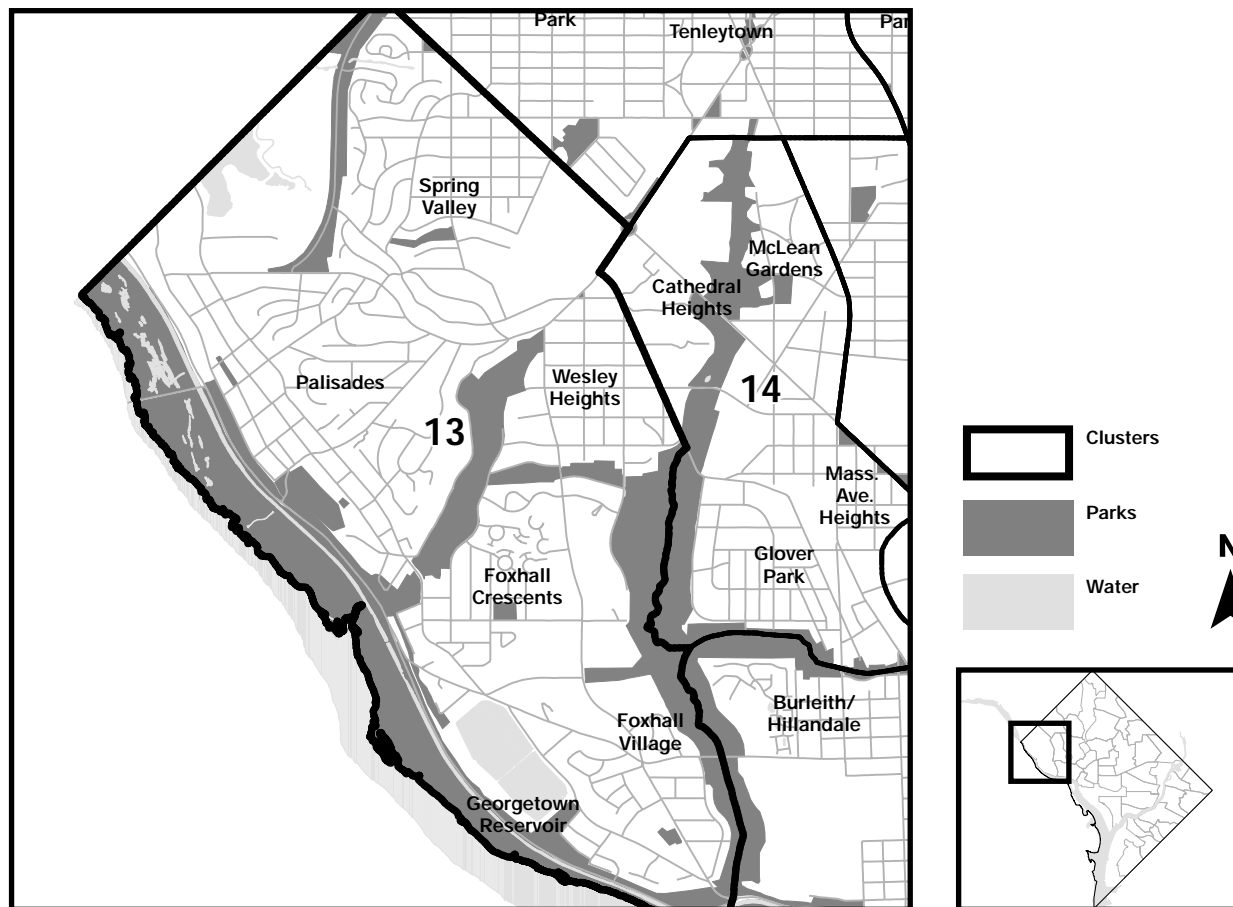
**Robert Collins**

*Neighborhood Planner, Cluster 13*

## State of the Cluster

# 2

Cluster 13: Foxhall Crescents, Foxhall Village, Georgetown Reservoir, Palisades, Spring Valley, Wesley Heights



### Cluster 13 Neighborhoods

This document is the first SNAP developed for Neighborhood Cluster 13. Your Neighborhood Cluster is shown on the map to the left and has the following boundaries: New Mexico Avenue and Glover Archbold Park (east), Massachusetts Avenue (north), the District-Maryland line (west), and the Potomac River (south). It includes the following neighborhoods:

- Foxhall Crescents
- Foxhall Village
- Georgetown Reservoir
- Palisades
- Spring Valley
- Wesley Heights

These six neighborhoods developed this SNAP with the help of your Neighborhood Planner, Robert Collins.

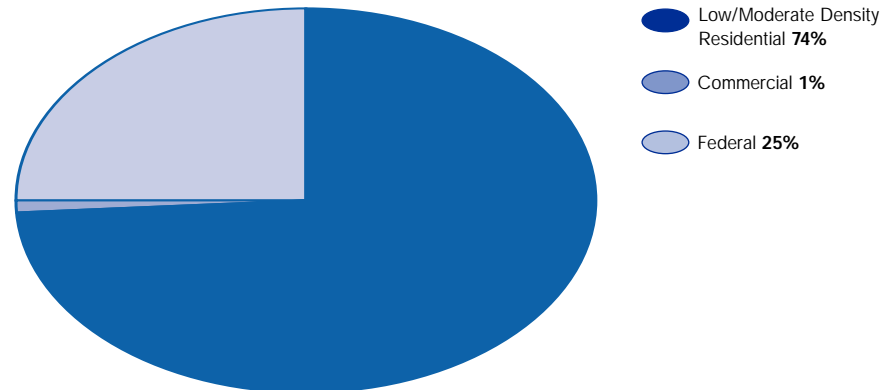
### Physical Characteristics and Assets

Cluster 13 is defined by its attractive tree-lined streets, stable neighborhoods, and proximity to open space.

From a historical perspective, the neighborhoods in this Cluster developed because of their proximity to the Georgetown seaport and C&O Canal. Many large farms and estates existed throughout the Cluster in the 19th century and several still exist today. As the city began expanding out along principal routes, such as Conduit Road (now MacArthur Boulevard) and Massachusetts Avenue, the area began to grow. The trolley lines, including the Glen Echo line, also brought development to the area, but it was not until the early and mid-20th century that most of the Cluster's neighborhoods began to take shape.

Today, the Cluster is primarily residential, and each neighborhood offers a different variety of housing. It ranges from large houses on large lots in Spring Valley to Tudor-style townhouses in Foxhall Village. The Cluster has few commercial areas, including three commercial areas along MacArthur Boulevard, one in Spring Valley at 49th Street and Massachusetts Avenue, and a small commercial area in Foxhall Village. Glover Archbold Park, Battery Kemble Park, and the C&O Canal National Historical Park and Trail are overseen by the National Park Service (NPS), which accounts for most of the Federal land use. A breakout of the types and corresponding percentages of land uses for this Cluster is shown on the pie chart to the right.

Land Uses in Cluster 13

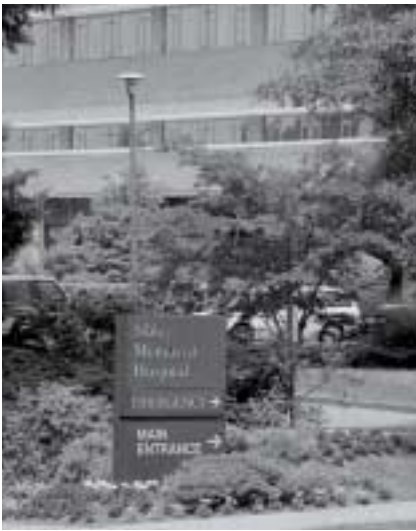


Source: Zoning Data contained in the Central DC GIS Database maintained by DC Office of the Chief Technology Officer, as of April 2002

Palisades Recreation Center



Sibley Memorial Hospital



Renovation of Key Elementary School



Mac Arthur Boulevard commercial corridor in Palisades



Key assets and features of Cluster 13 include the following:

- *Neighborhoods offer sound housing stock and a strong real estate market.*
- *Cluster 13 has direct access to open space including Glover Archbold Park, Battery Kemble Park, and the C&O Canal National Historical Park and Trail.*
- *Northern Virginia and Montgomery County, Maryland, are easily accessible.*
- *Major universities and institutions are nearby and accessible, including American University, GWU-Mount Vernon College, Georgetown University, and Sibley Hospital.*
- *The Cluster is home to several of the region's best public elementary schools rated by test scores: Key School and Mann School.*
- *The MacArthur Boulevard commercial area offers a variety of retail opportunities for the neighborhood.*
- *Palisades hosts a Fourth of July parade every year, which is a 30-year tradition.*
- *Several active citizens associations exist, including one in Palisades and one in Foxhall.*

### Demographics

Cluster 13 has approximately 18,700 residents, representing about 3% of the District's population. Cluster 13 has the largest area and is also the least racially diverse Cluster in Ward 3. Racially, White residents make up the majority of residents in this Cluster, constituting 85% of its population. The Cluster's median household income (\$113,808) is the highest out of six Clusters in Ward 3 and is almost triple the city-wide median of \$43,001. The chart on the next page provides some basic information about your neighborhood, such as age, race, ethnicity, and family income for 2000. It also shows data for 1990, which allows you to see how your Cluster has changed. To learn more about other demographics, you may obtain a copy of your

Cluster 13 Databook by contacting the DC Office of Planning (OP) at 202-442-7600.

### Recent Neighborhood Activity

Included below are both public and private activities that have occurred over the past few years in Cluster 13. While the Cluster's neighborhoods remain strong and stable, many of the activities listed have prompted discussion among residents, developers, businesses, institutions, and government.

The following is a list of recent activities:

- *Complete rehabilitation of the Key School by District of Columbia Public Schools (DCPS).*
- *Completion of the Palisades Traffic Study by DDOT.*
- *Completion of the assisted living facility at Sibley Hospital.*

- *New homes on the Miller Tract, which is east of Dalecarlia Parkway near Westmoreland Circle.*
- *Acquisition and renovation of Mount Vernon College by GWU.*
- *Acquisition and expansion of the Cafritz Estate on Foxhall Road by the Field School.*
- *Approval of The American University's 10-Year Campus Plan, including approval to build a new arts center on Massachusetts Avenue at Ward Circle.*

The Recent Neighborhood Activity map on the following page depicts the key activities in your Cluster.

	Cluster 13: 1990	Cluster 13: 2000	City-wide: 2000
<b>Population</b>	17,418	18,708	572,059
<b>Age</b>			
Under 18 years	13%	13%	20%
Between 18 and 65 years	74%	75%	68%
Over 65 years	13%	12%	12%
<b>Race / Ethnicity</b>			
African American	4%	5%	60%
White	91%	85%	31%
Hispanic <sup>1</sup>	6%	6%	8%
<b>Income</b>			
Median Household Income <sup>2</sup>	\$71,532	\$113,808 <sup>3</sup>	\$43,001 <sup>3</sup>
<b>Education</b>			
High School Graduates	95%	Data not yet available	78%
College Graduates	74%	Data not yet available	39%
<b>Housing</b>			
Occupied Housing Units	6,424 units	6,930 units	248,338 units
Percentage of Housing Units Owner-Occupied	66%	68%	41%

Source: U.S. Census Bureau, 1990 and 2000 data.

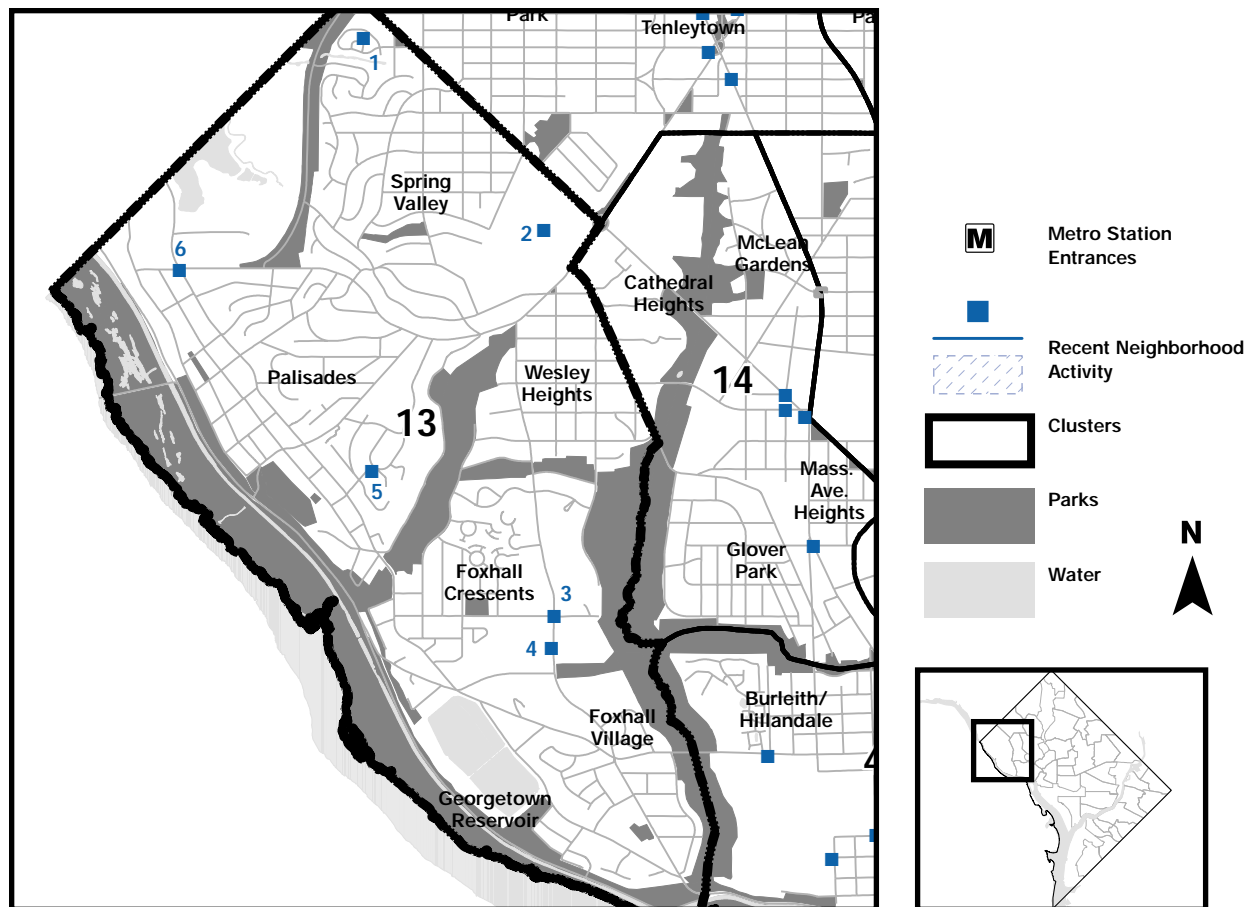
1. People of Hispanic origin may be of any race.

2. Median income is the income level at which half of the households earn more and half earn less. It is literally the income that is in the middle.

3. Claritas, Inc., 1998 data.



Recent Neighborhood Activity in Cluster 13



1. The Miller Tract
2. American University Main Campus
3. Field School
4. GWU - Mount Vernon College
5. Key School
6. Senior Oaks Assisted Living

### Citizen-Driven Process

The commitment of Neighborhood *Action* is to engage citizens in the governance of their city and to align government priorities with citizens' priorities. Following the tradition of the Citizen Summit, the Neighborhood Planning Initiative has citizen engagement at the core of its mission. As such, the process for developing your SNAP was built around a four-phase, citizen-driven process: (1) Start Up, (2) Visioning and Identifying Essential Ingredients, (3) Action Planning, and (4) Validation.

The hard work began in phase two, when a Visioning and Identifying Essential Ingredients Workshop was held in each Neighborhood Cluster between January and June 2001. At this workshop, citizens were asked to create a list of essential ingredients for their Cluster. Essential ingredients are characteristics vital to making a neighborhood a place where people and families can live and thrive.

Your Cluster identified and ranked 12 essential ingredients as vital for a livable community:

1. Residential Development Controls
2. Traffic Management and Enforcement
3. Environment: Green Space, Trees, Wildlife, and Noise Pollution
4. Quality of Life
5. Commercial and Institutional Development Controls
6. Transportation Infrastructure
7. Public Schools
8. Public Transportation
9. DC Facilities-Parks, Recreation Centers, and Libraries
10. Parking
11. Government Accountability
12. Public Safety

### Cluster Priorities

Participants were then asked to identify three priority essential ingredients that would be the focus of additional action planning. For FY2002 and FY2003, they agreed on the following priority ingredients:

- Residential Development Controls
- Traffic Management and Enforcement
- Environment: Green Space, Trees, Wildlife, and Noise Pollution

Next, residents were invited to participate in a series of Action Planning meetings to identify specific actions for addressing their priorities. During this extensive exercise, participants were challenged to think strategically about the necessary steps and the specific locations to begin addressing the priorities. With the detailed priorities, objectives, actions, and locations, the SNAP served as a tool for District agencies in preparing their FY2003 budgets.

## Developing Your SNAP

# 3



### How We Involved You:

#### Phase I: Start Up

- **Conducted informal consultations** with neighborhood leaders and hosted three community meetings with the Neighborhood Service Coordinator to introduce the SNAP process to the greater community. Overall, approximately 120 people were consulted throughout Ward 3.
- Recruited and formed a Cluster 13 **Neighborhood Steering Committee** to plan and promote the Neighborhood Cluster Workshop and to consult with regularly throughout the process.
- Held a Neighborhood Steering Committee meeting on March 26, 2001, followed by ongoing consultation to prepare for the workshop.

#### Phase II: Visioning and Identification of Essential Ingredients

- Convened a **Neighborhood Cluster Workshop** on May 12, 2001, at GWU-Mount Vernon Campus (2100 Foxhall Road NW) to identify the essential ingredients for a healthy neighborhood and establish priorities.

#### Phase III: Action Planning

- Organized **Action Planning Work Sessions** from June to August 2001 to develop preliminary action plans for the top three priorities identified at the workshop. An e-mail user group was also established to share information.

#### Phase IV: Validation

- Hosted a final Cluster 13 Neighborhood Steering Committee meeting to review and validate the draft plan in late August 2001. The final draft was also sent to the entire e-mail user group that was asked to review, comment, and validate by mid-September 2001.

#### Community Outreach

- Announced and publicized SNAP-related meetings and a workshop using a variety of outreach methods including an announcement at Advisory Neighborhood Commissions (ANC) and citizen association meetings, posted flyers, newspaper advertisements, and e-mail notification.
- More than 40 citizens from Cluster 13 participated in the planning process.

District agencies then reviewed the neighborhood priorities as they reviewed their FY2002 budget and developed their proposed FY2003 budget. Beginning in October 2001, more than 40 agencies reviewed recommended actions and developed responses to address neighborhood priorities. Although resources are limited, agencies used neighborhood priorities as one of the inputs to help define what they should do next year, how they should be doing it, and where they should begin.

Further, when District agencies were asked to reduce their FY2003 budgets because of funding shortfalls, the Mayor and his administration emphasized that existing commitments to SNAP priorities remain untouched. Last, in a review of your SNAP and others across the city, additional funding was provided to certain agencies that needed more assistance to address neighborhood

priorities. For example, more funding was dedicated to city-wide issues such as the following:

- *Install an additional 600 litter cans across the city.*
- *Hire an additional Fire Inspector for every Ward.*
- *Hire an additional staff person who will be under the Clean City Administrator and who will further the goal of neighborhood cleanliness.*
- *Hire additional Historic Preservation staff members to review projects in historic areas, and more.*

These and other items were included in Mayor Williams' draft FY2003 budget that was submitted to the Council of the District of Columbia to consider as it reviewed and revised the budget. Now that the Council has approved the final FY2003 budget, the commitments to your neighborhoods are firm.

### Agency Commitment Highlights

In Cluster 13, some of the key actions that concerned citizens most received the following agency commitments:

#### Address Traffic Management Issues

- *In partnership with Howard University, the DDOT is developing criteria for implementing traffic-calming measures. DDOT will then work with the community to develop a plan and implement traffic-calming measures.*
- *DDOT will be completing a District-wide Bicycle Plan.*
- *DDOT and the Washington Metropolitan Area Transit Authority (WMATA) will be completing a regional bus study. The scope of the study will include additional public transportation opportunities in Cluster 13, as well as circulator buses.*

#### Protect the Environment

- *DC Emergency Management Agency (DEMA) will develop a mitigation plan for flooded open space and other open space disasters.*

- *DDOT, in partnership with the Casey Trees Endowment Fund (CTEF), will conduct a city-wide survey of trees along city streets.*

#### Strengthen Residential Development Controls

- *A Ward 3 Building and Land Regulation Task Force will be formed to deal with the many issues in this subject area. The task force will include the ANC and the following agencies: OP, Department of Consumer and Regulatory Affairs (DCRA), Office of Zoning (OZ), Department of Health (DOH), and Office of the Corporation Counsel (OCC).*
- *OP will work with the Ward 3 Building and Land Regulation Task Force to review areas nominated for tree and slope overlays and will work to recommend at least one overlay in FY2003.*
- *The Fire and Emergency Medical Services Department (FEMS) will hire one additional Fire Inspector for Ward 3.*

Improve the Palisades Recreation Center and Grounds

- *Department of Parks and Recreation (DPR) and OP will engage the community to develop and implement plans to use the vacant property at 5136 Sherier Place NW.*
- *DPR has budgeted \$335,000 in FY2003 for improvements to the Palisades Recreation Center.*

Chapter 4, the Action Plan, describes in detail how District and non-District agencies are responding to the citizen priorities in FY2002, FY2003, and beyond.



## Understanding the Plan

The Cluster 13 Action Plan is where citizen-driven priorities are described in detail. The priorities specific to Cluster 13 include the following:

- Residential Development Controls
- Traffic Management and Enforcement
- Environment: Green Space, Trees, Wildlife, and Noise Pollution

This section describes both District commitments and key community-led actions. The data are organized by the priorities described above. Each priority is further described by objectives, which articulate specific problems or needs that must be addressed in order to accomplish the priority. For example, if a Cluster's priority is Public Safety, objectives may be to "develop strategies to reduce drug activity" and to "improve relations between police and area residents." Each objective then has a specific Action Plan that includes Proposed Action, Responsible Agencies, Budget Commitment, and Time Frame for Implementation.

As you read through the Action Plan, you will notice that many of the recommended actions list commitments from multiple agencies. It is often the case in government that several agencies with specific expertise are required to work together to fully address any one issue. In those cases, the first agency listed is the lead agency, or agency that has primary responsibility for implementing or coordinating implementation. The additional agencies listed will play a supporting role to the lead agency. An agency commitment may range from providing background information or performing technical analysis on a specific project, to funding and managing a series of activities on a city-wide initiative.

The Action Plan also acknowledges the fact that government cannot address those priority issues alone. In many instances, the agencies will need the help of the business and institutional community, nonprofits,

civic and citizen organizations, and individual citizens to create sustainable community improvement. During the SNAP process, many of the priorities identified by your neighborhood included actions that require community or private-sector leadership and participation or both. The following Action Plan includes those community-led actions, and it begins the process of engaging residents and other organized groups to work together with government to address local issues.

The following pages provide the detailed District Agency commitments and timelines to begin addressing some of your top Cluster priorities.

*Because agency names are abbreviated in this Action Plan, please refer to Appendix B for a list with the complete name of each agency.*

## The Action Plan

# 4

## Agency Responses to Citizen Priorities

## PRIORITY 1:

**Residential Development Controls**

Residents of this Cluster were most concerned about residential development controls to help preserve the existing character and to maintain the stable nature of its neighborhoods. Residents also recommended that the District government increase and improve its communication and involvement with citizens in the review and planning of development proposals and in the permitting process of new construction in their neighborhoods.

## OBJECTIVE 1:

Develop overlay guidelines to ensure residential neighborhood integrity and protection of wooded and sloped areas.

Act-ID#	Action	Location	Partner	Res-ID#	Response	Starting
197	Identify types of overlays; including both existing (in the Cluster and elsewhere in the city), as well as those that could be developed and would be appropriate for the Cluster.	Cluster-wide	OP	739	All overlays are identified in the Zoning Regulations (Ch. 11 DCMR; areas covered by existing overlays are identified on the Zoning Map (available online at <dcoz.dc.gov>). OP will work with the Ward 3 land use task force to review areas nominated for overlays. OP will work to recommend one overlay, which may be nominated by the ANC or task force to the Zoning Commission in FY2002 and FY2003.	FY2002
			DCRA	1892	The Zoning Commission, through the OP is responsible for developing overlay guidelines. DCRA is responsible for administering the guidelines after they are adopted into law.	
198	Identify areas that already are, and those that could be, covered by overlays.	Cluster-wide	OP	741	Areas covered by existing overlays are identified on the Zoning Map (available online at <dcoz.dc.gov>). OP does not have the resources to survey the Ward for potential overlays but will work with the ANC to review a proposed overlay area.	FY2002
			DCRA	1893	DCRA monitors existing overlays.	Ongoing

## Agency Responses to Citizen Priorities

PRIORITY 1: **Residential Development Controls**

OBJECTIVE 1: Develop overlay guidelines to ensure residential neighborhood integrity and protection of wooded and sloped areas.

Act-ID#	Action	Location	Partner	Res-ID#	Response	Starting
199	Pursue overlays in areas that currently are not covered but could be.	Cluster-wide	OP	743	OP will work with the Ward 3 Building and Land Regulation Task Force to review areas nominated for tree and slope overlays and will work to recommend at least one overlay in FY2003.	FY2003
	.		Community	6154	Success of this action will depend on community leadership and individual action. ANCs, citizens, community organizations, non-profits and others are encouraged to help implement this action.	TBD
1800	Update zoning regulations; review processes and enforcement techniques to ensure that overlays are properly regulated.	City-wide	DCRA	3161	The Zoning Commission, through the OP is responsible for developing overlay guidelines. DCRA is responsible for administering the guidelines after they are adopted into law. DCRA is currently analyzing its enforcement method to ensure that overlay. DCRA's Building and Land Regulation Administration (BLRA) and its new BLRA manager, Greg Love, will be evaluating its enforcement method to ensure that tree slope overlays are properly regulated in a timely fashion.	FY2002
			OP	3162	OP does not do zoning inspection or review but will work closely with DCRA to provide accurate maps and data to help with the enforcement efforts.	Ongoing

## Agency Responses to Citizen Priorities

PRIORITY 1:

**Residential Development Controls**

OBJECTIVE 2:

Control urbanization of the Cluster through effective implementation of zoning and building codes.

Act-ID#	Action	Location	Partner	Res-ID#	Response	Starting
200	Create a Building and Land Regulation Task Force comprising appropriate city staff members from DCRA, OP, and OCC plus the community, including ANC.	Ward-wide	NSI	7603	The Ward 3 Neighborhood Service Coordinator will work with the Neighborhood Planning Coordinator to get the task force up and running in late spring 2002.	FY2002
			OP	1895	The OP will lead and participate in the Building and Land Regulation Task Force. The Neighborhood Planner for this Ward will work with citizens to develop this task force.	FY2002
			ANC 3D	6155	ANC 3D will participate with a task force.	
			DCRA	744	DCRA will review recommendations made by the ANC and other interested groups regarding changes to the land development review process and will provide responses. DCRA will also assign an individual to serve on the proposed task force.	FY2002
			DOH	745	Currently, DOH is undergoing a revision of the Environmental Impact Statement process, which will strengthen the city's environmental review process for all construction projects. When the Building and Land Regulation Task Force is developed, the DOH will participate.	FY2002
1801	Review current provisions of zoning regulations with Building and Land Regulation Task Force.	Ward-wide	OP	6721	OP will participate in a Ward 3 land use task force similar to the transportation task force. Regarding amendments to the zoning regulations, OP believes an issue-based approach is an efficient, manageable way to revise the regulations and to move forward on issues.	FY2002



## Agency Responses to Citizen Priorities

PRIORITY 1: **Residential Development Controls**

OBJECTIVE 2: Control urbanization of the Cluster through effective implementation of zoning and building codes.

Act-ID#	Action	Location	Partner	Res-ID#	Response	Starting
1801	Review current provisions of zoning regulations with Building and Land Regulation Task Force.	Ward-wide	DCRA	3163	A similar task force was established by the Control Board in 1998, and the DCRA and other agencies have been implementing those recommendations. DCRA can provide copies of the report upon request. Contact Joseph McCauley at 202-442-8947. DCRA is willing to participate in a new task force and is considering means to include the public in this effort.	Ongoing
			OZ	10111	The OZ is in the process of modernizing the zoning regulations and (in the future) reengineering them. Presently, the OZ has initiated the Zoning Advisory Committee (ZAC), composed of citizens, to review the Title 11 DCMR Zoning Regulations prior to its publication by the Office of Documents. The ZAC will also provide comments for potential future considerations and action by the Zoning Commission (ZC).	FY2002
1802	Consider and make changes to zoning regulations. Give special attention to height, setback, lot size, and footprints of impermeable surfaces to prevent overbuilding and overdevelopment in both residential and commercial zones.	City-wide	OP	3165	OP will be undertaking a review of Section 223, which currently permits additions to single family houses and flats in excess of lot occupancy and setbacks.	FY2003
			OZ	9748	OZ referred the lot coverage review under 223 to OP in fall 2001 for review, report, and a setback request for the ZC.	Ongoing
			OCC	3164	OCC will provide legal advice to a client agency.	Ongoing

## Agency Responses to Citizen Priorities

PRIORITY 1: **Residential Development Controls**

OBJECTIVE 2: Control urbanization of the Cluster through effective implementation of zoning and building codes.

Act-ID#	Action	Location	Partner	Res-ID#	Response	Starting
1803	Update laws governing rental property to limit number of unrelated occupants.	City-wide	OP	3167	The OP will support other agencies to update laws governing rental properties. The ZC declined action on this issue in the Georgetown overlay and determined it to be a housing issue and not a zoning issue.	Ongoing
			OZ	9750	The Department of Justice settled with the District, regarding its regulations, that the Fair Housing Act allows a number of unrelated occupants to reside together, depending on the zoning district. This issue is similar to issues pertaining to unrelated occupants in Community-Based Residential Facilities (CBRF) and Community Residential Facilities (CRF) that were referred to the OP in 1999 and is recommended to be evaluated as a whole. A task force including OP and agencies from the surrounding jurisdictions has been recommended by OZ to review the issue and to produce a Metropolitan-wide report and solution.	Ongoing
			DCRA	3166	The ZC, through the OP, is responsible for establishing land use controls for the District. DCRA is responsible for administering the guidelines after they are adopted into law.	Ongoing
			OCC	6723	DCRA will draft legislation. OCC will provide legal sufficiency review.	Ongoing
1804	DCRA to notify ANCs and surrounding neighborhoods of all building permits issued, whether by right or in need of variance. Other public notification methods to be determined, such as postings at libraries.	City-wide	DCRA	3168	DCRA provides notice of all permit applications, whether they are for a matter of right use or pending approval of the Board of Zoning Administration (BZA). For information regarding permit publication, please call Lennox Douglas at 202-442-9469.	Ongoing

## Agency Responses to Citizen Priorities

PRIORITY 1: **Residential Development Controls**OBJECTIVE 3: **Control proliferation of new schools and expansion of existing schools and institutions.**

Act-ID#	Action	Location	Partner	Res-ID#	Response	Starting
1805	Have schools and institutions meet and discuss with ANC's and the surrounding neighborhoods any plans for expansion and their possible environmental effects.	Cluster-wide	OP	3169	Public schools are permitted as a matter-of-right by zoning, but institutions and private schools are required to obtain a special exception from the BZA. Special exceptions require a public hearing and ANC notification. OP works to incorporate community concerns about school in the review process. In spring FY2002, the Ward 3 Council Member announced the creation of a private school task force to explore the many issues related to private school expansion in the Ward.	Ongoing
1806	Have schools and institutions submit long-range plans to the city to prevent over-building of their existing property and to control expansion beyond their current campus boundaries.	City-wide	OP	3170	Private schools and most institutions are required to obtain a special exception from the BZA. Special exceptions require a public hearing and ANC notification. OP works to incorporate community concerns about school in the review process.	Ongoing
1807	Schools (both public and private) and institutions should be required to develop traffic plans that do not affect residential neighbors and/or propose appropriate mitigation to diminish effects	Cluster-wide	DDOT	3171	This step is already required for most projects and is reviewed by DDOT.	Ongoing

## Agency Responses to Citizen Priorities

PRIORITY 2:

**Traffic Management and Enforcement**

Residents were very concerned about improving traffic management and enforcement to keep commuter and cut-through traffic off neighborhood streets. They also shared the need for traffic to move at slower, safer speeds to protect pedestrians and children. Areas of particular concern are MacArthur Boulevard and Foxhall Road, as well as in the Foxhall and Palisades neighborhoods.

OBJECTIVE 1:

Ensure enforcement of current traffic laws.

Act-ID#	Action	Location	Partner	Res-ID#	Response	Starting
201	Discuss and develop plan to combat speeding along primary thoroughfares with MPD, DDOT, and Ward 3 Traffic Policy Committee. Suggested items include (a) additional photo-radar equipment, (b) smart machines, (c) adequate overtime for MPD officers manning photo-radar equipment, and (d) a study of possible citizen radar enforcement.	Cluster-wide	MPD	749	MPD 2D will ensure enforcement of current traffic laws. Overtime is currently funded for officers manning photo-radar equipment. MPD can allow a select group of community representatives to attend current laser training, allowing these members to gain a better understanding of the technology so they can share the information with their respective communities. Plans are under way for the addition of smart machines during FY2002.	Ongoing
			DDOT	748	DDOT will continue to work with MPD to ensure enforcement efforts.	Ongoing
1808	Have ANC work with MPD and the Department of Motor Vehicles (DMV) to implement ticketing and towing of vehicles illegally parked in rush-hour zones. It is recommended that a "police sweep" approach be used at the beginning of rush hour.	Cluster-wide	MPD	3173	The MPD is currently enforcing rush-hour violations in this Cluster. The difficulty is having vehicles towed out of the roadway to alleviate congestion. MPD-2D recommends implementing a Ward-wide program that would increase the availability of tow cranes during rush hour and provide a nearby location where the vehicles can be towed.	Ongoing
			DPW	9753	Department of Public Works (DPW) tickets and tows vehicles parked in rush hour restricted zones.	Ongoing
			Community	10243	Success of this action will depend on community leadership and individual action. ANCs, citizens, community organizations, non-profits and others are encouraged to help implement this action.	TBD

## Agency Responses to Citizen Priorities

PRIORITY 2: **Traffic Management and Enforcement**OBJECTIVE 2: **Ensure pedestrian safety.**

Act-ID#	Action	Location	Partner	Res-ID#	Response	Starting
1809	Clarify current pedestrian laws (yield vs. stop). If "yield," then ANC to work with City Council to change legislation to "stop."	City-wide	Community	6724	Success of this action will depend on community leadership and individual action. ANCs, citizens, community organizations, non-profits and others are encouraged to help implement this action.	TBD
			DDOT	3174	DCMR Title 18 states "yield."	FY2003
			OCC	3175	OCC will provide timely legal opinion upon written request.	FY2003
1810	Develop uniform crosswalk design and signage.	City-wide	DDOT	3176	DDOT currently follows the Manual on Uniform Traffic Control Devices (MUTCD) as published by Federal Highway Administration (FHA).	FY2002
1811	Implement uniform crosswalk design and signage in Cluster 13.	Cluster-wide	DDOT	3178	Report missing crosswalks to 202-727-1000.	Ongoing
202	Develop traffic-calming plan for Cluster 13 to include a focus on pedestrian safety; particular attention should be given to MacArthur Boulevard at U Street.	Cluster-wide	DDOT	751	DDOT in partnership with Howard University is developing criteria for implementing traffic-calming measures. Criteria will be developed in Q4-02 and implemented in Q2-03. DDOT will work with ANC and the community to develop a plan in Q2-03 based on traffic-calming measures.	FY2003
			ANC 3D	750	ANC 3D will work with DDOT to develop a plan.	
1812	Implement traffic-calming plan for Cluster 13 with memorandum of understanding with agencies involved.	Cluster-wide	DDOT	3180	DDOT in partnership with Howard University is developing criteria for implementing traffic-calming measures. Criteria will be developed in Q4-02 and implemented in Q2-03. DDOT will work with ANC and the community to develop a plan in Q2-03 based on traffic-calming measures.	FY2003

## Agency Responses to Citizen Priorities

PRIORITY 2: **Traffic Management and Enforcement**OBJECTIVE 2: **Ensure pedestrian safety.**

Act-ID#	Action	Location	Partner	Res-ID#	Response	Starting
1812	Implement traffic-calming plan for Cluster 13 with memorandum of understanding with agencies involved.	Cluster-wide	Community	3179	Success of this action will depend on community leadership and individual action. ANCs, citizens, community organizations, non-profits and others are encouraged to help implement this action.	TBD
1813	Install sidewalks and paths along all arterial streets in Cluster 13, such as Arizona Avenue and on Foxhall Road as per the Mount Vernon Campus Plan approvals.	Arizona Avenue, Foxhall Road	DDOT	3181	DDOT's existing policy requires citizens to have a petition followed by a public hearing and an assessment of the construction cost for having a sidewalk constructed. DDOT will explore various options with the community for Arizona Avenue. DDOT is following up with the sidewalks on Foxhall Road that were required as part of the Mount Vernon Campus Plan approvals and will report back to the community.	Ongoing
			Community	10244	Success of this action will depend on community leadership and individual action. ANCs, citizens, community organizations, non-profits and others are encouraged to help implement this action.	TBD
1814	Develop plans for improved safety measures around schools including every public and private facility, and preschool programs in Parks and Recreation facilities.	Cluster-wide	DDOT	3183	Plans have been developed. Contact lead traffic engineer for Ward 3 for more information.	FY2002
			DCPS	3182	DC Public Schools (DCPS) will assist DDOT at the local school level in the planning office. Contact Sarah Woodhead or Alberto Treves at 202-576-7718.	Ongoing
1815	Implement plans for improved safety measures around all schools	Cluster-wide	DDOT	3185	Implementation of plans is under way. Contact lead traffic engineer for Ward 3 for more information.	Ongoing
			DCPS	3184	DCPS will work with DDOT.	Ongoing
1816	Install "on demand" traffic light at Canal Road and Reservoir Road intersection.	Canal Road and Reservoir Road intersection	DDOT	3186	DDOT will investigate this location for possible traffic control and will report back to the community.	FY2002

## Agency Responses to Citizen Priorities

PRIORITY 2: **Traffic Management and Enforcement**OBJECTIVE 3: **Develop safer and more efficient flow of vehicles.**

Act-ID#	Action	Location	Partner	Res-ID#	Response	Starting
1817	Develop additional public transportation opportunities in Cluster 13, such as a local circulator to Metro, including Foxhall corridor.	Cluster-wide	WMATA	3188	The Regional Bus Study will recommend new circulator and feeder routes to Metrorail stations, as well as proposed new bus transit stations around the District. The study will examine specific recommendations for the Foxhall Road/Massachusetts Avenue corridor. Bus service improvements along the Foxhall Road/ Massachusetts Avenue corridor will be reviewed with the District and implemented at the District's request.	Out Years
			DDOT	3187	DDOT and Metro are studying transit alternatives in a Regional Bus Study. The study will be completed in FY2003.	FY2003
1818	Develop a traffic management plan for major Cluster 13 thoroughfares. Plan to include such things as computer synchronization of traffic lights, lights that turn red at excessive speed, and other techniques.	Cluster-wide	DDOT	3190	DDOT is conducting the Palisades Traffic Study.	FY2003
1819	Develop a traffic calming plan for Cluster 13 to include a focus on residential streets and discourages residential street cut-through traffic. Consider using more stop signs and speed humps to slow traffic.	Cluster-wide	DDOT	3192	DDOT in partnership with Howard University is designing criteria for traffic-calming measures during FY2002 and will implement during "out years."	FY2003
1820	Implement traffic-calming plan for Cluster 13 with memorandum of understanding with agencies involved.	Cluster-wide	DDOT	3194	DDOT in partnership with Howard University is designing criteria for traffic-calming measures during FY2002 and will implement during out years.	FY2003
			Community	3193	Success of this action will depend on community leadership and individual action. ANCs, citizens, community organizations, non-profits and others are encouraged to help implement this action.	TBD



## Agency Responses to Citizen Priorities

PRIORITY 2: **Traffic Management and Enforcement**

OBJECTIVE 3: Develop safer and more efficient flow of vehicles.

Act-ID#	Action	Location	Partner	Res-ID#	Response	Starting
1821	Work with major employers in Cluster 13 and surrounding Clusters to develop transportation alternatives for employees, such as running shuttle buses to Metro stations and paying for parking.	Cluster-wide	DDOT	3195	DDOT and Metro are studying transit alternatives in a Regional Bus Study. The study will be completed in FY2003. The results of the study will be used city-wide.	FY2003
1822	Have schools (both public and private) and institutions be required to develop traffic plans that do not affect residential neighbors and/or propose appropriate mitigation to diminish effects (Action Step also included as Priority 1, Objective 3, Action Step c).	Cluster-wide	DDOT	3196	This action is already required for most projects and is reviewed by DDOT.	Ongoing
1823	Improve bicycle transportation routes and connections to current trail systems (Crescent Trail).	Ward-wide	DDOT	3197	DDOT will be conducting a District-wide Bicycle Plan beginning in FY2002 with completion in FY2003. Contact the Bicycle Program Manager for further information at 202-671-2331.	FY2003
			NPS	3198	The National Park Service (NPS) will be working with DDOT on this. Contact Rick Metzinger, Bicycle Coordinator at the National Capital Region's Office of Land Use and Planning, for more information.	
			Community	3199	Success of this action will depend on community leadership and individual action. ANCs, citizens, community organizations, non-profits and others are encouraged to help implement this action.	TBD

## Agency Responses to Citizen Priorities

PRIORITY 2: **Traffic Management and Enforcement**

OBJECTIVE 4: Ensure development of traffic and parking plans by institutions, schools, universities, and new development.

Act-ID#	Action	Location	Partner	Res-ID#	Response	Starting	
1824	Require ANC review of traffic/parking plans for major new developments and institutions such as Sibley Hospital, American University, Mount Vernon College, and Georgetown University.	Cluster-wide		DDOT	3200	This action is already required for most projects and is reviewed by DDOT.	Ongoing
1825	Develop monitoring techniques to ensure adherence to approved traffic plans; otherwise, appropriate penalties will apply.	City-wide		DDOT	3202	DDOT currently reviews, approves, and monitors Traffic Management Plans for major construction projects. During construction, enforcement is jointly done by both DDOT and MPD. Contact Jim Austrich with DDOT for more information.	Ongoing
1826	Ensure that both ANC 3D and ANC 2E review Medstar-GUMC funded traffic study for DDOT of Reservoir Road between Foxhall Road and 35th Street NW.	Cluster-wide		DDOT	3204	Palisades Traffic Study will look at this issue. The study is currently under way and can be reviewed at <www.ddot.dc.gov>.	FY2002
1827	Upgrade Little Falls Road behind Sibley Hospital to carry all traffic and buses currently using Loughboro Road between MacArthur Boulevard and Dalecarlia Parkway.	Little Falls Road		DDOT	3205	Currently, this roadway is not under the purview of DDOT. DDOT is willing to discuss this issue with the Army Corps of Engineers. The Palisades Traffic Study may also be an appropriate tool to use for discussion.	FY2003
1828	Install traffic light at Whitehaven Parkway and Foxhall Road, widen Whitehaven Parkway, and install sidewalks along Foxhall Road between Whitehaven Parkway and W Street as per Mount Vernon Campus Plan approvals.	Foxhall Road		DDOT	3206	Traffic light will be installed by the end of 2002.	FY2002
1829	Work with universities, schools, and institutions to find positive incentives for their staff to use alternative transportation methods and negative incentives for using a car, such as paying for parking.	Cluster-wide		DDOT	3207	DDOT is working with the Metropolitan Council of Governments to inform and encourage businesses and universities to use ridesharing, transit, and other means of transportation for their methods of commuting.	Ongoing

## Agency Responses to Citizen Priorities

PRIORITY 2: **Traffic Management and Enforcement**

OBJECTIVE 5: Ensure that ANC 2E's recommended traffic improvements for Foxhall Village area (agreed to by DDOT and MPD) are implemented and not lost in redistricting change. See the following website <[www.foxhall.org/traffic/ANC2Eletter.htm](http://www.foxhall.org/traffic/ANC2Eletter.htm)>.

Act-ID#	Action	Location	Partner	Res-ID#	Response	Starting
1831	Install new stop sign/crosswalk at 44th and Q Streets to prevent speeding by cut-through commuter and school parent traffic.	Foxhall Neighborhood	DDOT	3209	DDOT in partnership with Howard University is designing criteria for traffic-calming measures during FY2002 and will implement during out years. The results from the Howard University Study will be used to address the traffic-calming issues city-wide. DDOT requests that the community now work through ANC 3D on this action.	FY2003
1832	Ensure Foxhall Road at Canal Road, Q Street, MacArthur Boulevard, and Reservoir Road are included in DDOT corridor studies.	Foxhall Neighborhood	DDOT	3210	Palisades Traffic Study already under way.	FY2003
203	Ensure that crosswalks use a broad-striped design and restore small L-shaped markings that indicate the clearance for driveways.	Foxhall Neighborhood	DDOT	752	DDOT will restore markings where needed once given specific locations (name of street or intersection). Start date pending receipt of specific location from community.	Ongoing
			Community	10245	Success of this action will depend on community leadership and individual action. ANCs, citizens, community organizations, non-profits and others are encouraged to help implement this action.	TBD

## Agency Responses to Citizen Priorities

PRIORITY 3:

**Environment: Green Space, Trees, Wildlife, and Noise Pollution**

The third priority that surfaced pertains to the natural environment, such as green space, park maintenance, trees and tree care, and restoration and biodiversity of natural areas. The vitality of neighborhoods in the Cluster depends on this approach because those communities are largely defined by the trees and green space around them. Although citizens shared that the District has neglected environmental issues for a long time, they hope that the generous gift of the Casey Trees Endowment Fund (CTEF) is an important first step in changing this situation. Residents in this Cluster look forward to working with CTEF and the District in the coming months. Issues relating to pollution-specifically noise pollution from airplanes approaching National Airport-were also part of this priority.

OBJECTIVE 1:

Preserve and expand tree cover; Remove and replace dead trees.

Act-ID#	Action	Location	Partner	Res-ID#	Response	Starting
204	Conduct an inventory of old growth trees by size, type, and location with special attention to those trees in the tree-and-slope overlay zone.	Cluster-wide	DDOT	755	Last year DDOT assigned a senior horticulturalist to conduct and inventory dead trees. Trees are being removed on a daily basis. Once trees are removed, they are placed on a planting list. DDOT ordinances affecting trees and other green spaces are regulated by DCMR 24 and DC Law 8-21. DDOT in partnership with CTEF will conduct a city-wide survey of city trees beginning in summer FY2002.	FY2002
			Community	6157	Success of this action will depend on community leadership and individual action. ANCs, citizens, community organizations, non-profits and others are encouraged to help implement this action.	TBD
			CTEF	754	Contact Sheila Hogan, Executive Director of CTEF, at 202-833-4010.	
205	Maintain old-growth trees through regular pruning and preservation efforts with special attention to those trees in the tree-and-slope overlay zone.	Cluster-wide	NPS	7016	Willing to meet to discuss further. Contact Cindy Cox, Assistant Superintendent of Rock Creek Park, at 202-282-1062 for more information.	

## Agency Responses to Citizen Priorities

PRIORITY 3: **Environment: Green Space, Trees, Wildlife, and Noise Pollution**

OBJECTIVE 1: Preserve and expand tree cover; Remove and replace dead trees.

Act-ID#	Action	Location	Partner	Res-ID#	Response	Starting
205	Maintain old-growth trees through regular pruning and preservation efforts with special attention to those trees in the tree-and-slope overlay zone.	Cluster-wide	DPR	758	DPR does not have a tree maintenance budget with which to address these concerns. OPR will recommend a budget for FY2003 and beyond.	FY2003
			DDOT	757	Tree trimming is happening four times per year in each Ward. Specific needs should be submitted to 202-727-1000.	Ongoing
			CTEF	756	Contact Sheila Hogan, Executive Director of the CTEF, at 202-833-4010.	
1833	Prevent further destruction of area trees by developers when possible and appropriate through education.	Ward-wide	DDOT	3212	DDOT's review process includes a review of trees in public spaces as needed. DDOT supports the Urban Forest Preservation Act of 2001.	FY2003
			CTEF	3211	Contact Sheila Hogan, Executive Director for the CTEF, at 202-833-4010.	
			DCRA	6491	DCRA carefully reviews building plans to ensure that such plans are in compliance with restrictions regarding the destruction of trees.	Ongoing
1834	Develop a plan to replace missing and dead trees along public streets. The plan should include review of current tree types and their appropriateness and recommend new tree types only where appropriate and compatible with such things as power lines and root growth under sidewalks.	Cluster-wide	DDOT	3214	DDOT has an aggressive tree replacement program already under way. Contact the Trees Division and the city's Urban Forester for more information.	Ongoing

## Agency Responses to Citizen Priorities

PRIORITY 3: **Environment: Green Space, Trees, Wildlife, and Noise Pollution**OBJECTIVE 1: **Preserve and expand tree cover; Remove and replace dead trees.**

Act-ID#	Action	Location	Partner	Res-ID#	Response	Starting
1834	Develop a plan to replace missing and dead trees along public streets. The plan should include review of current tree types and their appropriateness and recommend new tree types only where appropriate and compatible with such things as power lines and root growth under sidewalks.	Cluster-wide	Community	3213	Success of this action will depend on community leadership and individual action. ANCs, citizens, community organizations, non-profits and others are encouraged to help implement this action.	TBD
			CTEF	6492	Contact Sheila Hogan, Executive Director for the CTEF, at 202-833-4010.	
1835	Implement plan to replace missing and dead trees along public streets.	Cluster-wide	DDOT	3215	DDOT has an aggressive tree replacement program already under way. Contact the Trees Division and the city's Urban Forester for more information.	Ongoing
1836	Review city regulations regarding not planting trees on city streets that have no curbs and gutters. Also consider possible changes to regulations.	City-wide	DDOT	3216	DDOT will review current policy on tree plantings.	Ongoing
1837	Develop and implement an "Adopt a Block" program to monitor the status of trees in that area.	Cluster-wide	DDOT	3218	DDOT is currently expanding and implementing a website for tree maintenance for the public. DDOT has distributed door hangers in neighborhoods for the maintenance of newly planted city trees.	Ongoing
			Community	3217	Success of this action will depend on community leadership and individual action. ANCs, citizens, community organizations, non-profits and others are encouraged to help implement this action.	TBD
1838	Form liaison with the "Trees for the City" nonprofit organization for planting and maintaining trees on private streets.	Cluster-wide	Community	6725	Success of this action will depend on community leadership and individual action. ANCs, citizens, community organizations, non-profits and others are encouraged to help implement this action.	TBD

## Agency Responses to Citizen Priorities

PRIORITY 3:

**Environment: Green Space, Trees, Wildlife, and Noise Pollution**

OBJECTIVE 1:

Preserve and expand tree cover; Remove and replace dead trees.

Act-ID#	Action	Location	Partner	Res-ID#	Response	Starting
1839	Have city officials, the CTEF, and appropriate utility companies meet to discuss better pruning techniques and the possibilities of burying utility lines to eliminate lack of compatibility with trees. Consider conducting a study to determine the different comparative cost to aerial vs. buried lines.	City-wide	DDOT	3221	DDOT supplies tree trimming specifications to the utility companies. New developments are required to bury utility lines. DDOT recommends that the community work with the City Council and Mayor to begin discussion on burying utility lines.	Ongoing
			CTEF	3220	Contact Sheila Hogan, Executive Director for the CTEF, at 202-833-4010.	
			Community	6493	Success of this action will depend on community leadership and individual action. ANCs, citizens, community organizations, non-profits and others are encouraged to help implement this action.	TBD

## Agency Responses to Citizen Priorities

PRIORITY 3: **Environment: Green Space, Trees, Wildlife, and Noise Pollution**OBJECTIVE 2: **Preserve and enhance green space.**

Act-ID#	Action	Location	Partner	Res-ID#	Response	Starting
1840	Conduct an inventory of green space to better understand the current conditions and ownership of green space in the Cluster.	Cluster-wide	NPS	6726	NPS is addressing this action as a part of the General Management Plan, which will be released in summer 2002.	FY2002
			DPR	3223	DPR has done such an inventory. This information will be made accessible as DPR improve its website. DPR's current development of an Agency Master Plan will further analyze best uses for these properties.	FY2002
			Community	3222	Success of this action will depend on community leadership and individual action. ANCs, citizens, community organizations, non-profits and others are encouraged to help implement this action.	TBD
1841	The city, community, and other environmental groups should work together to improve environmental controls.	City-wide	DCRA	3225	DCRA would be happy to assist and participate in such a working group. Contact Lorraine Bennett, Development Ambassador, at 202-442-4455.	FY2002
			Community	6494	Success of this action will depend on community leadership and individual action. ANCs, citizens, community organizations, non-profits and others are encouraged to help implement this action.	TBD
1842	Consider participating in the city's Adopt-a-Park program to help monitor and maintain area parks and green spaces.	Cluster-wide	Community	6727	Success of this action will depend on community leadership and individual action. ANCs, citizens, community organizations, non-profits and others are encouraged to help implement this action.	TBD
			DPR	3227	DPR will support groups and individuals that would like to participate in the Adopt-a-Park program.	Ongoing



## Agency Responses to Citizen Priorities

PRIORITY 3: **Environment: Green Space, Trees, Wildlife, and Noise Pollution**OBJECTIVE 2: **Preserve and enhance green space.**

Act-ID#	Action	Location	Partner	Res-ID#	Response	Starting
1843	Encourage study of wildlife habitation in the Cluster and contiguous neighborhood Clusters.	Cluster-wide	Community	6728	Success of this action will depend on community leadership and individual action. ANCs, citizens, community organizations, non-profits and others are encouraged to help implement this action.	TBD
			DOH	3229	The new DOH wildlife program recently received funding in FY2002 and is currently in development. Once the program has completed hiring staff, outreach information will be shared with the community.	Ongoing
1844	Improve overall care of trees in green space as in Objective 1.	Cluster-wide	DPR	3230	DPR does not have a tree maintenance budget but will recommend a budget for FY2003 and beyond.	FY2003
			NPS	3231	NPS is willing to meet with the DC government to discuss further. Contact John Parsons, Director of the National Capital Region's Office of Land Use and Planning, at 202- 619-7025.	
1845	Develop a disaster recovery or emergency response plan for tree falls, flooded open space, and other disasters in open space.	City-wide	EMA	3233	Emergency Management Agency's (EMA) process is as follows: Conduct study/analysis and cost-effectiveness of development of flooded open space for vegetation/mitigation projects. Apply for mitigation funding to implement project.	FY2002
			DDOT	3232	DDOT has a section in the city's EMA plan for the city.	Ongoing
1846	Explore and support the possibility of a land conservancy for the city by Clusters to pursue such things as scenic easements and open space retainment.	Cluster-wide	Community	6729	Success of this action will depend on community leadership and individual action. ANCs, citizens, community organizations, non-profits and others are encouraged to help implement this action.	TBD

## Agency Responses to Citizen Priorities

PRIORITY 3: **Environment: Green Space, Trees, Wildlife, and Noise Pollution**OBJECTIVE 2: **Preserve and enhance green space.**

Act-ID#	Action	Location	Partner	Res-ID#	Response	Starting
1846	Explore and support the possibility of a land conservancy for the city by Clusters to pursue such things as scenic easements and open space retainment.	Cluster-wide	OP	6495	The OP will support the community as appropriate in the pursuit of land conservancies.	Ongoing
			DPR	3235	DPR is in the process of considering/discussing this concept. DPR does not currently have a land conservancy.	Ongoing
1847	Form liaison with America the Beautiful Foundation to obtain seeds and bulbs to enhance green space.	Cluster-wide	Community	6730	Success of this action will depend on community leadership and individual action. ANCs, citizens, community organizations, non-profits and others are encouraged to help implement this action.	TBD
			DPR	3237	DPR is exploring this issue. The recently hired landscape architect will research the matter further.	FY2002
			NPS	6496	NPS is willing to meet with the DC government to discuss further. Contact John Parsons, Director of the National Capital Region's Office of Land Use and Planning, at 202-619-7025.	
1848	Develop liaison with NPS's Urban Ecology Center to coordinate missions.	City-wide	Community	6731	Success of this action will depend on community leadership and individual action. ANCs, citizens, community organizations, non-profits and others are encouraged to help implement this action.	TBD
			NPS	6497	NPS is willing to meet with the DC government to discuss further. Contact John Parsons, Director of the National Capital Region's Office of Land Use and Planning, at 202-619-7025.	
			DPR	3239	DPR has this partnership, which coordinates missions near the reservoir on McArthur Boulevard.	FY2002

## Agency Responses to Citizen Priorities

PRIORITY 3:

**Environment: Green Space, Trees, Wildlife, and Noise Pollution**

OBJECTIVE 3:

Require stricter adherence of permeable and nonpermeable area ratio to prevent further destruction of green space and reduce water runoff.

Act-ID#	Action	Location	Partner	Res-ID#	Response	Starting
1849	Conduct annual review to ensure compliance. This action should be done in coordination with the property owner, community, and city (BZA).	City-wide	DOH	9846	Currently, DOH is on a task force headed by the Office of the Deputy Mayor for Economic Development, which looks at revising the Environmental Impact Statement (EIS) process. The EIS will strengthen the city's environmental review process for all construction projects. The EIS is used as a tool to assist the BZA in determining environmental needs of the District.	FY2002
1850	Require institutional expansion plans be submitted for environmental review and other reviews required by law.	City-wide	DOH	9847	Currently, DOH is on a task force headed by the Office of the Deputy Mayor for Economic Development, which looks at revising the EIS process. THE EIS will strengthen the city's environmental review process for all construction projects.	FY2002
			OP	3242	All projects that fit regulations for environmental review must submit an Environmental Impact Screening Form, which is coordinated by the Building and Land Regulations Administration.	Ongoing
1851	Develop a storm-water management plan for the Cluster, which reviews current situations (curbs/gutters, slopes, runoff), identifies potential problem areas, and develops recommended actions.	Cluster-wide	DOH	3243	The DOH currently has a District-wide storm-water initiative that encompasses all Wards but is not Ward specific. Specific storm-water requests can be reported to the Watershed Protection Division at 202535-2241.	Ongoing
1852	Encourage adding curbs and gutters along streets where missing to improve runoff and to permit the planting of city street trees.	Cluster-wide	DDOT	3245	DDOT's existing policy requires citizens to have a petition followed by public hearings and an assessment of the construction cost for having sidewalks, curbs, and gutters constructed. Currently, there is legislation pending that would eliminate the charge back.	Ongoing
			Community	6498	Success of this action will depend on community leadership and individual action. ANCs, citizens, community organizations, non-profits and others are encouraged to help implement this action.	TBD

## Agency Responses to Citizen Priorities

PRIORITY 3: **Environment: Green Space, Trees, Wildlife, and Noise Pollution**OBJECTIVE 4: **Develop a noise abatement policy.**

Act-ID#	Action	Location	Partner	Res-ID#	Response	Starting
1855	Require helicopters (except police) to maintain height restrictions and to follow approved flight paths.	City-wide	MPD	10215	MPD Air Support Unit, contact Officer Brad Belder, 1724 S. Capitol Street SE, 202-727-6498.	
1856	Have community -monitor other sources of noise, such as lawn and construction equipment, and pursue appropriate plans of action, as needed.	Cluster-wide	Community	6732	Success of this action will depend on community leadership and individual action. ANCs, citizens, community organizations, non-profits and others are encouraged to help implement this action.	TBD

## Agency Responses to Citizen Priorities

PRIORITY 3:

**Environment: Green Space, Trees, Wildlife, and Noise Pollution**

OBJECTIVE 5:

**Upgrade Palisades Community Center and grounds.**

Act-ID#	Action	Location	Partner	Res-ID#	Response	Starting
1857	Conduct community survey to determine desired facilities, programs, and availability.	Cluster-wide	DPR	3251	DPR holds regular community meetings that serve a similar purpose. DPR is also in the process of producing a master plan that will include more formal community surveys.	
			Community	6499	Success of this action will depend on community leadership and individual action. ANCs, citizens, community organizations, non-profits and others are encouraged to help implement this action.	TBD
1858	Add appropriate and limited new facilities that are based on the community survey.	Palisades Community Center	DPR	3253	As community surveys are complete, DPR will analyze and use data for planning. DPR has budgeted \$335,000 in FY2003 for improvements to the Palisades Recreation Center.	
			Community	6500	Success of this action will depend on community leadership and individual action. ANCs, citizens, community organizations, non-profits and others are encouraged to help implement this action.	TBD
1859	Develop current and future programs for the facility with community input.	Palisades Community Center	DPR	3255	DPR's new Associate Director for Programs will assess our current situation by reading these plans and visiting sites and will work with the community (and schools) to develop future programs.	FY2002
			Community	6501	Success of this action will depend on community leadership and individual action. ANCs, citizens, community organizations, non-profits and others are encouraged to help implement this action.	TBD

## Overview

While this Strategic Neighborhood Action Plan outlines and begins to address the key priorities identified by the neighborhoods in your Neighborhood Cluster, several other neighborhood initiatives are playing a major role in improving the quality of life in our neighborhoods. Those initiatives include the following:

### Neighborhood Service Initiative (NSI)

Neighborhood Service strives to find permanent solutions—not just quick fixes—for persistent problems in every Ward. To this end, the NSI, in partnership with residents and 13 District agencies, has identified persistent problem areas (PPAs) in the community. In most cases, when the Metropolitan Police Department has an active Police Service Area Plan or a Capital Community Plan, a PPA work plan was developed. The identified areas have recurring problems

that need the cooperation and coordination of many government agencies to ensure that they become clean, safe, and healthy neighborhoods. Through a core team approach, 13 government agency representatives come together weekly in each Ward to develop and implement work plans in an effort to mobilize, reclaim, revitalize, and sustain abatement of the problems in PPAs.

### Transforming Schools Initiative (T-9)

In FY2001, DCPS selected nine schools to reconstitute and transform including facilities, curriculum, and staffing. In FY2002, another set will be selected, as well as in FY2003. Several of the existing nine schools will serve as a pilot for the new "neighborhood places" model of coordinated, neighborhood-based social services being implemented by the District agencies. *Please contact Helen Flag at 202-442-5023 to learn more about this initiative.*

### Home Again: Renovating Our City's Abandoned Properties

This initiative will promote the development of the District's vacant and abandoned properties by gaining site control of the properties and by selling them to developers, who will renovate them into new homes. The initiative will begin by gaining site control in five neighborhoods: Columbia Heights, Ivy City/Trinidad, Near Northeast, Rosedale, and Shaw. Then it will expand throughout the city. The initiative's goal is to provide at least 30% of the homes to low-income families. *Please contact Neal Drobenare at 202-727-3899 to learn more about this initiative.*

## Other Neighborhood Initiatives

# 5

#### Partnership for Problem Solving

Police Lieutenants are working in partnership with the community and other stakeholders to address local public safety problems. They are developing plans specific to Police Service Areas (the geographic units that the police have implemented in the city) to facilitate the collaborative problem-solving process and to address public-safety issues. Strategies that have been developed focus on addressing offenders, victims, and locations and consist of three types of approaches: focused law enforcement, neighborhood partnership, and systemic prevention. *Please contact Ann Russell at 202-727-1585 to learn more about this initiative.*

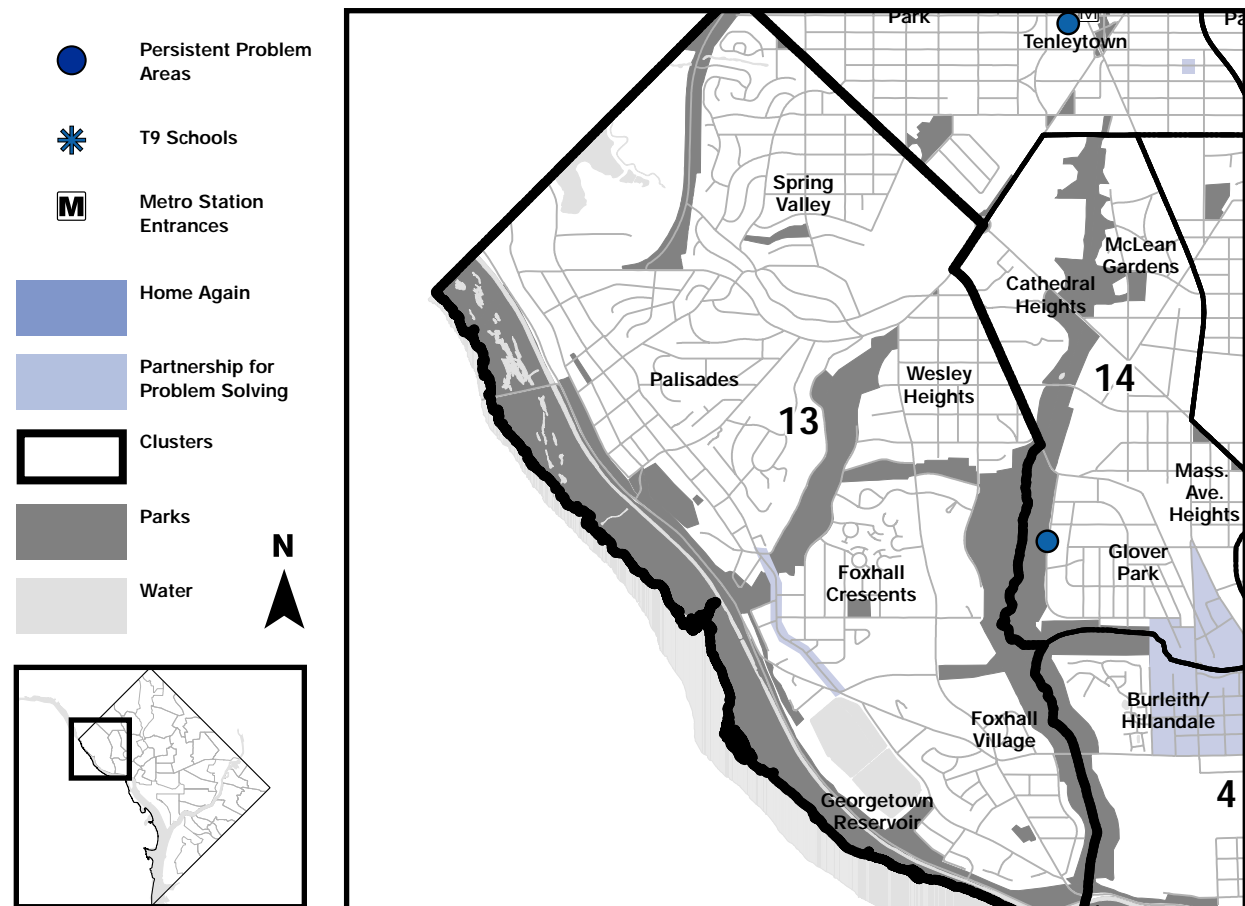
#### Transit-Oriented Development (TOD)

TOD is a land use strategy to accommodate new growth, strengthen neighborhoods, and expand choices and opportunities. TOD capitalizes on bus and rail assets to stimulate and support vibrant, compact, diverse, and accessible neighborhood centers within walking distance of transit. TOD is a strategy that allows for a rich mix of uses-residential, retail, and work places-at densities that are appropriate for the neighborhood. *Please contact Karina Ricks at 202-442-7607 to learn more about this initiative.*

In many instances, the issues addressed in the SNAPs directly link with other neighborhood initiatives, thus creating synergy in areas that will receive substantial public and private resources.

The Neighborhood Initiatives map on the next page depicts the above-mentioned initiatives that are located in your Cluster.

Neighborhood Initiatives in Cluster 13







Your SNAP is a living document, not just a plan collecting dust on a shelf. In fact, a number of activities are currently under way to ensure that the priorities highlighted in this document are addressed. The following are examples:

#### Progress Updates to Your SNAP

The Office of Neighborhood *Action* is monitoring the status of projects with District agencies. A status update meeting will be held in each Ward twice a year to share with residents the progress of the commitments.

#### Implementation of Citizen-Driven Actions

The success of this plan depends on a strong partnership among District agencies, other agencies, businesses, community development corporations, the faith community, and you. To find community partners to help implement citizen actions, the Office of Neighborhood *Action* will be making contacts in your Cluster. You are strongly encouraged to take the initiative, to pull people or groups together, and to champion one of these actions. Please contact the Office of Neighborhood *Action* (at 202-727-2822) to learn where you might be able to help.

#### Role of your Neighborhood Planner

Your Neighborhood Planner will be responsible for implementing several actions in this Ward. During this coming year, Robert Collins will continue to work with you and the District Department of Transportation on the Ward 3 Traffic Policy Committee. He will also help initiate a Building and Land Regulation Task Force for Ward 3, as part of the Neighborhood *Action* Team and will begin a Strategic Development Plan for the Upper Wisconsin Avenue corridor in Cluster 11.

What Happens  
Now

6



The Strategic Neighborhood Action Plans were built heavily on past and present plans and documents that have been developed by your neighborhood and the city. For your reference, we have listed a number of relevant plans and documents for your area. Many of these plans are accessible on the Neighborhood *Action* website at <[www.neighborhoodaction.dc.gov](http://www.neighborhoodaction.dc.gov)> or at your local library.

## Reference Materials

Plan:	Date Completed:	Plan Development Led by:
Cluster 13 FY2003 Citizen Budget Guide and Worksheet	March 18, 2002	DC Government
Cluster 13 Visioning Workshop Summary Report	Summer 2001	DC Government, DC Office of Planning
Cluster 13 Databook	Winter 2001	DC Government, DC Office of Planning
Ward 3 Plan	1998	DC Government, DC Office of Planning
City-Wide Comprehensive Plan	1998	DC Government, DC Office of Planning
Friendship Heights Sector Plan	1997	Maryland–National Capital Park and Planning Commission
Wisconsin Avenue Corridor Study, Preliminary Report	1986	DC Government, DC Office of Planning

## Action Plan Partner Abbreviations

ABRA	Alcoholic Beverage Regulation Administration	DMCYF	Deputy Mayor for Children, Youth, Families, and Elders	NSO	Neighborhood Stabilization Officer
CAH	Commission on Arts and Humanities	DMH	Department of Mental Health	NTHP	National Trust for Historic Preservation
CBO	Community-Based Organization	DMPED	Deputy Mayor for Planning and Economic Development	OCA	Office of the City Administrator
CDC	Community Development Corporation	DMPSJ	Deputy Mayor for Public Safety and Justice	OCC	Office of Corporation Counsel
CFSA	Child and Family Services Administration	DMV	Department of Motor Vehicles	OSCC	Office of the Clean City Coordinator
DBFI	Department of Banking and Financial Institutions	DMO	Deputy Mayor of Operations	OCFO	Office of the Chief Financial Officer
DCFD	DC Fire Department	DOC	Department of Corrections	OCP	Office of Contracting and Procurement
DCHA	DC Housing Administration	DOES	Department of Employment Services	OCTO	Office of the Chief Technology Officer
DCHFA	DC Housing Finance Authority	DOH	Department of Health	OLBD	Office of Local Business Development
DCMC	DC Marketing Center	DPR	Department of Parks and Recreation	OP	Office of Planning
DCOA	DC Office of Aging	DPW	Department of Public Works	OPM	Office of Property Management
DCOP	DC Office of Personnel	EMA	Emergency Management Agency	OTR	Office of Tax and Revenue
DCPL	DC Public Libraries	EOM	Executive Office of the Mayor	OZ	Office of Zoning
DCPS	DC Public Schools	FEMS	Fire and Emergency Medical Services	PSA	Police Service Area
DCRA	Department of Consumer and Regulatory Affairs	FHA	Federal Housing Administration	TCC	Taxi Cab Commission
DDOT	District Department of Transportation	IGO	Inspector General's Office	UDC	University of the District of Columbia
DHCD	Department of Housing and Community Development	MPD	Metropolitan Police Department	WASA	DC Water and Sewer Authority
DHS	Department of Human Services	NCRC	National Capital Revitalization Corporation	WCCA	Washington Convention Center Authority
DISR	Department of Insurance and Securities Regulation	NPS	National Park Service	WMATA	Washington Metropolitan Area Transit Authority
		NSC	Neighborhood Service Coordinator	ZAC	Zoning Advisory Committee
		NSI	Neighborhood Service Initiative	ZC	Zoning Commission

# Your District Representatives

**Anthony A. Williams**  
Mayor

**Kelvin Robinson**  
Chief of Staff

**John Koskinen**  
City Administrator

## Council of the District of Columbia

**Linda W. Cropp**  
Council Chair

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**Jim Graham**, Ward 1

**Jack Evans**, Chair Pro Tempore / Ward 2

**James C. Lively**, Chair, Advisory Neighborhood  
Commission (ANC) 3B

**Kathleen Patterson**, Ward 3

**Adrian Fenty**, Ward 4

**Nancy J. MacWood**, Chair, ANC 3C

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**Sharon Ambrose**, Ward 6

**John W. Finney**, Chair, ANC 3D

**Kevin Chavous**, Ward 7

**Sandra Allen**, Ward 8

**Jill Diskan**, Chair, ANC 3E

**Harold Brazil**, At-Large

**David Catania**, At-Large

**Catherine J. Wiss**, Chair, ANC 3F

**Phil Mendelson**, At-Large

**Carol Schwartz**, At-Large

**Anne M. Renshaw**, Chair, ANC 3G

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**Eric Price**  
Deputy Mayor for Planning and  
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**Herb Tillery**  
Deputy Mayor, Operations

**Ellen McCarthy**  
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Deputy Mayor for Children, Youth,  
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**Margret Nedelkoff Kellems**  
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**Toni L. Griffin**  
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